



2021-22 Proposed Budget Budget Adoption

*Board of Education Meeting
April 19, 2021*

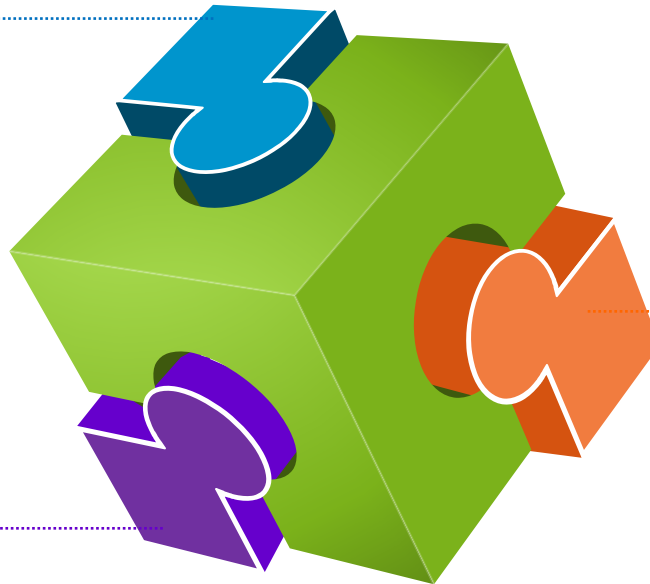
A Budget in Balance

Fiscal Responsibility

Build and manage a budget which supports the District's goals in a fiscally responsible and proactive way.

Excellence in Education

Continue strengthening the District's unwavering commitment to provide students with exemplary opportunities in academics, athletics and the arts.

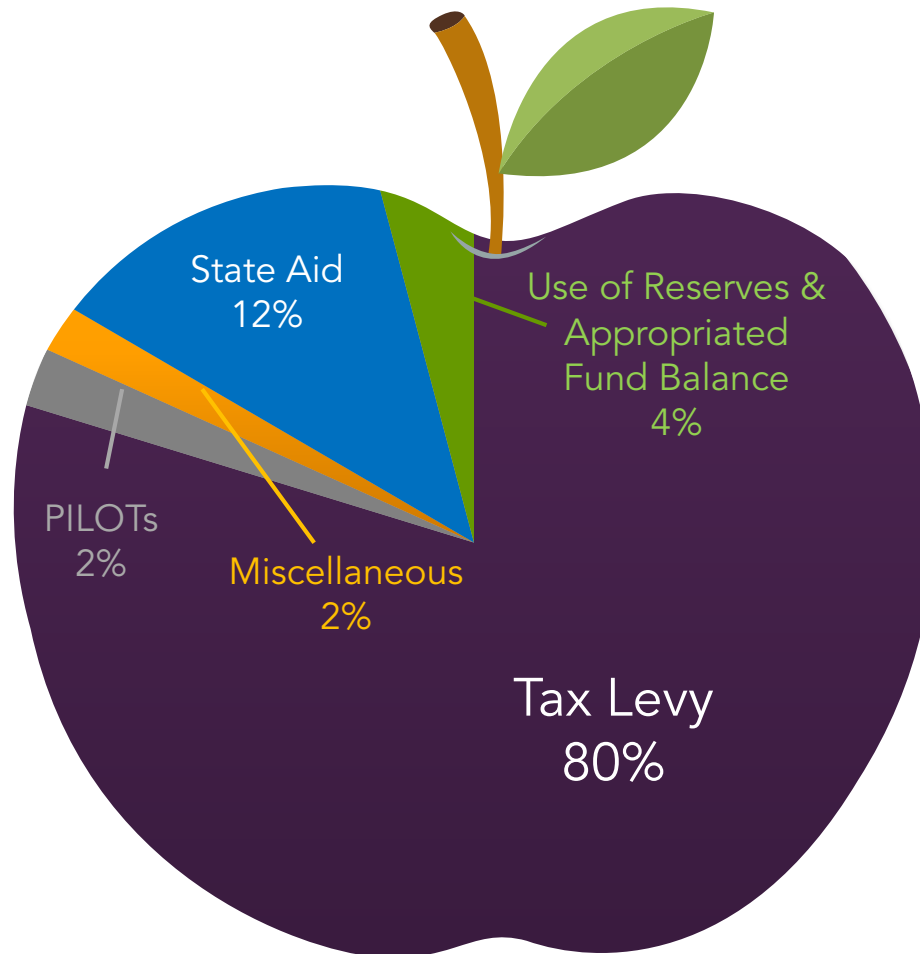


Long Term Sustainability

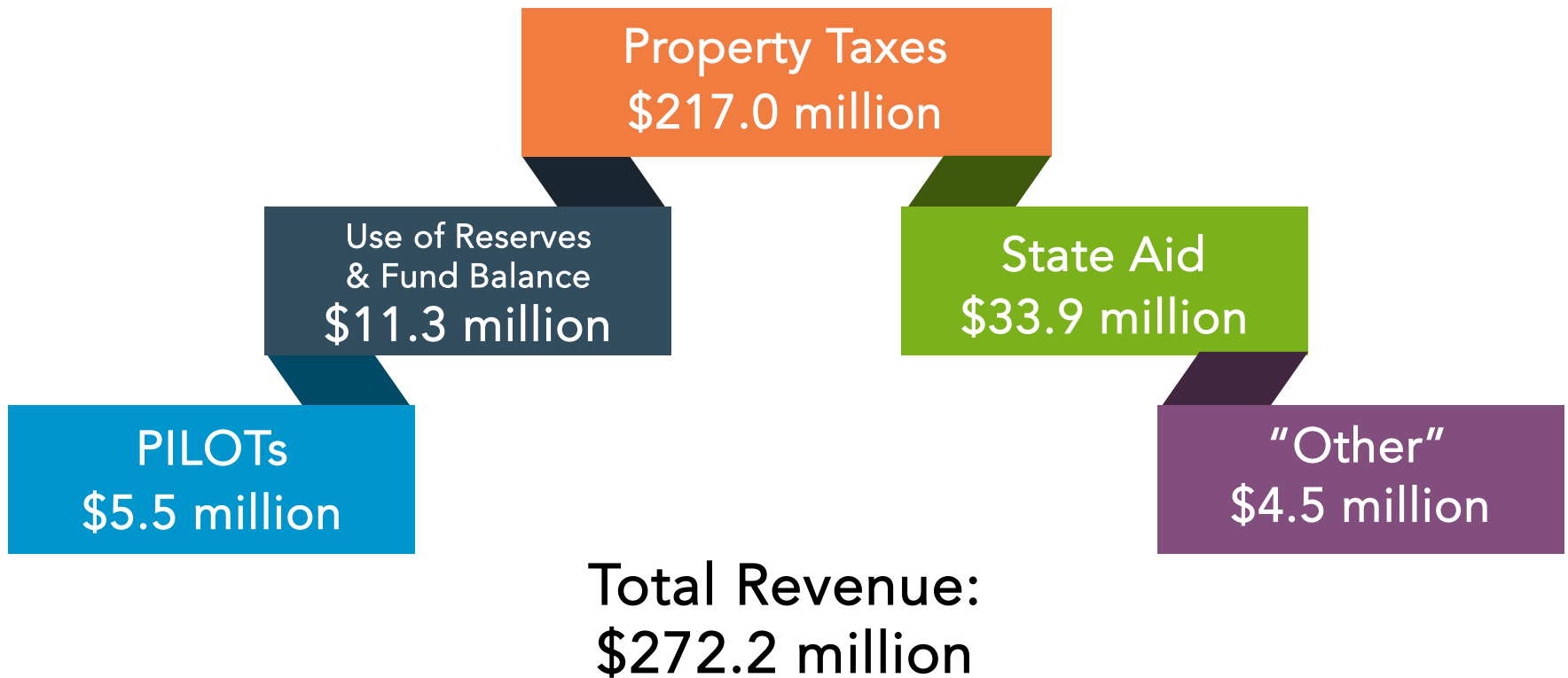
Ensure the long term stability and sustainability of District programs, services and facilities.



Revenue Overview



Revenue Overview



Revenues: Tax Levy

New York State Office of the State Comptroller
Thomas P. DiNapoli • State Comptroller

Property Tax Cap Fiscal Years Beginning 2014

Formula for Determining Tax Levy Limit: School Districts

Base Formula

$$\left(\left[\left(\begin{array}{c} \text{Total taxes levied for prior fiscal year} \\ + \\ \text{Prior year reserve offset} \\ - \\ \text{Reserve amount (including interest earned)} \end{array} \right) \times \begin{array}{c} \text{Tax base growth factor}^1 \end{array} \right] + \begin{array}{c} \text{PILOTs receivable in the prior fiscal year} \\ - \\ \text{Capital tax levy exclusion, prior fiscal year} \\ - \\ \text{Tort exclusion, prior fiscal year} \end{array} \right) \times \begin{array}{c} \text{Allowable levy growth factor} \\ (1.00 \text{ to } 1.02)^2 \end{array} - \begin{array}{c} \text{PILOTs receivable in coming fiscal year} \\ + \\ \text{Available carryover, if any} \end{array} = \text{Tax Levy Limit}$$

+ Exclusions

$$\text{Tax Levy Limit} + \begin{array}{c} \text{Tax levy necessary for expenditures resulting from court orders/judgments arising out of tort actions for any amount in excess of 5\% of the total taxes levied in} \end{array} + \begin{array}{c} \text{Capital tax levy} \end{array} + \begin{array}{c} \text{Tax levy necessary to pay for increases to the system average actuarial contribution rate (ERS) or normal contribution rate (TRS) of pension funds over 2 percentage points} \end{array} = \text{Tax Levy Limit, with Exclusions (if applicable)}^3$$

¹ Tax base growth factor: Based on Tax and Finance determination of "quantity change," such as new construction, newly taxable status of existing property, or measurable improvements to taxable property within the boundaries of the local government or school district.

² Allowable levy growth factor: Lesser of 1.02 or inflation factor (percent change in CPI for the 12 month period ending 6 months before the start of the coming fiscal year over the prior 12-month period), but never lower than 1.00.

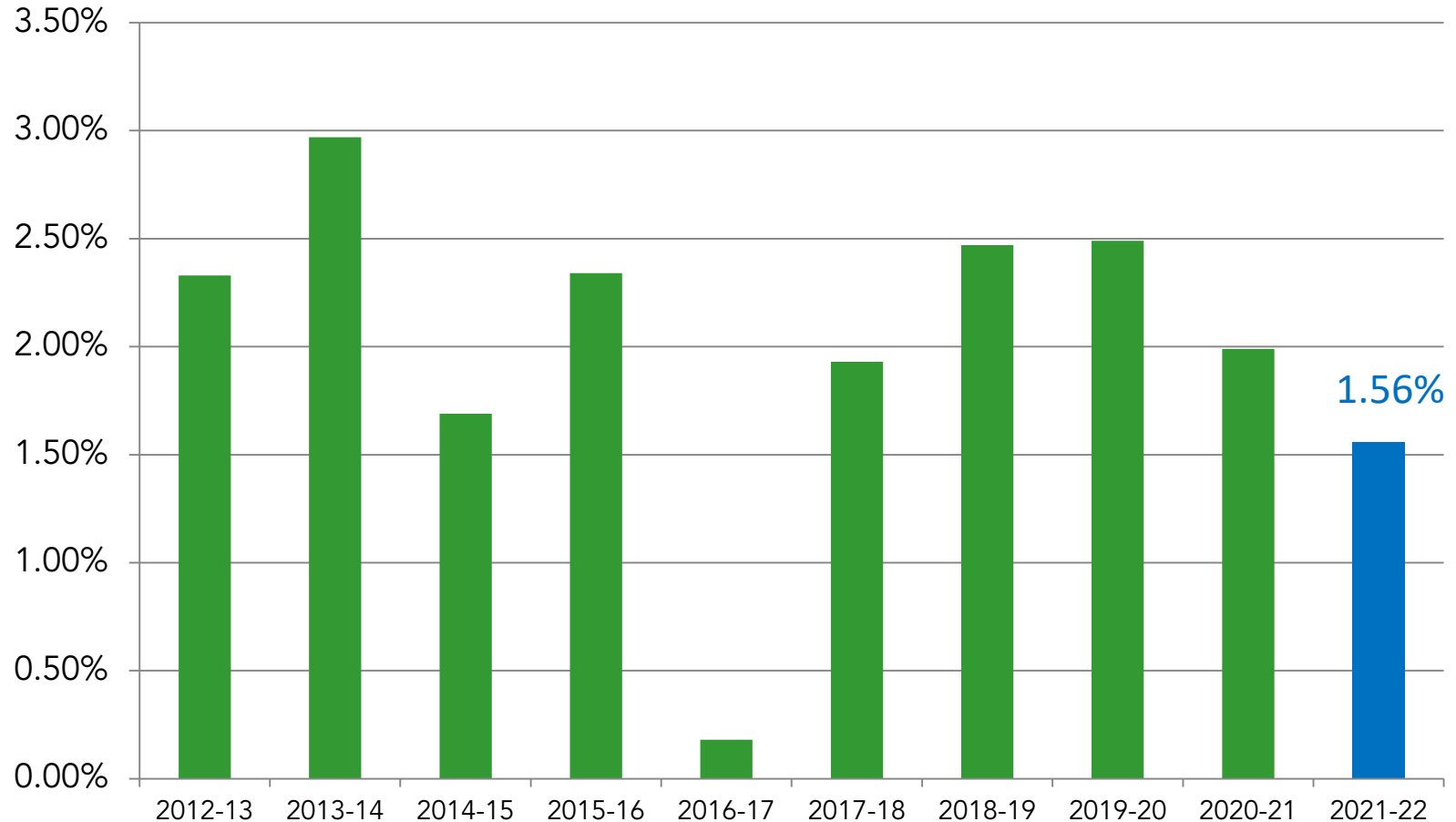
³ If school districts propose to exceed this, they must get 60% voter approval for an override.

Division of Local Government and School Accountability

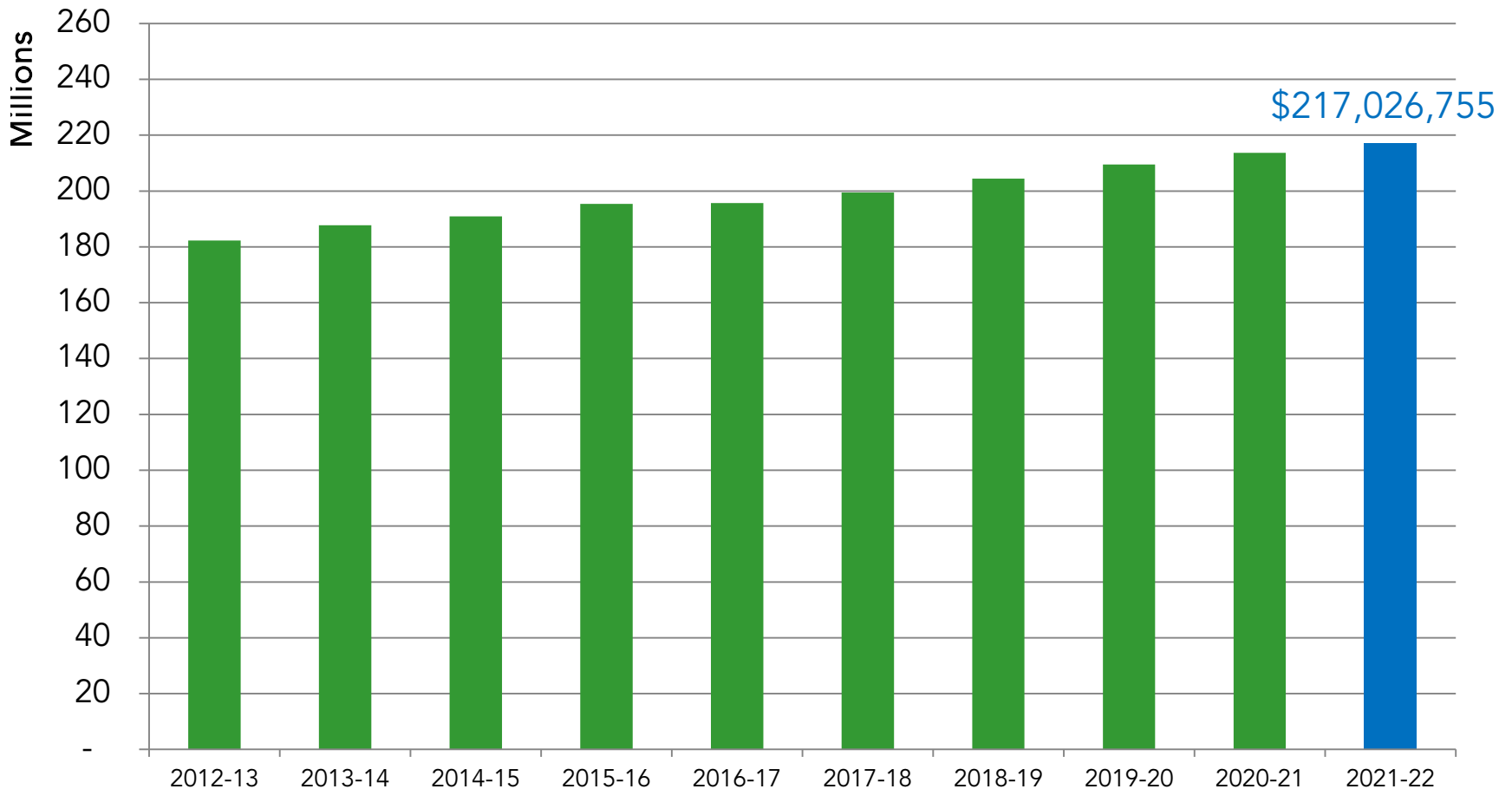
Half Hollow Hills continues to adhere to the Property Tax Levy Cap Legislation and recommends a tax levy increase consistent with the State-mandated formula.



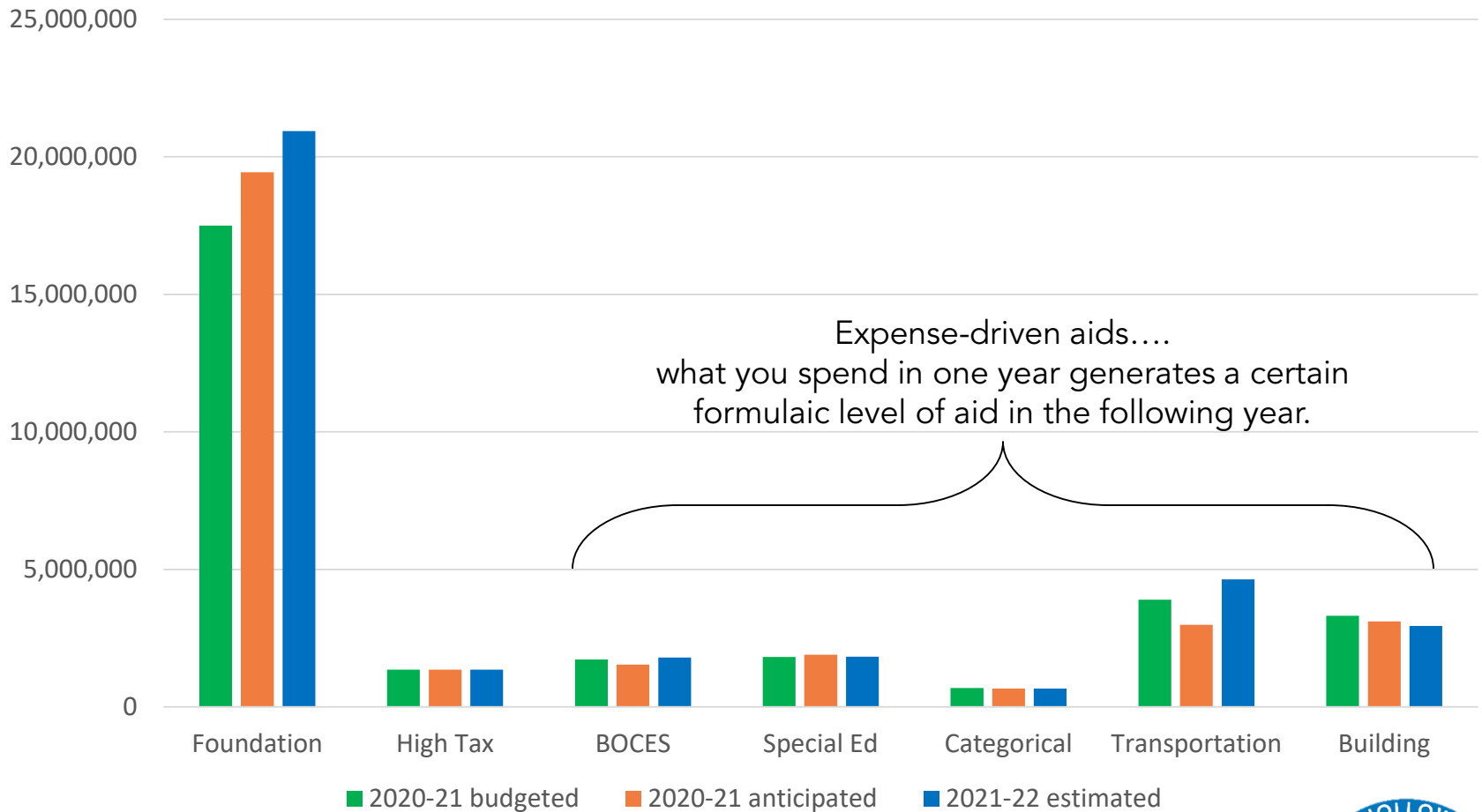
Revenues: Tax Levy (%)



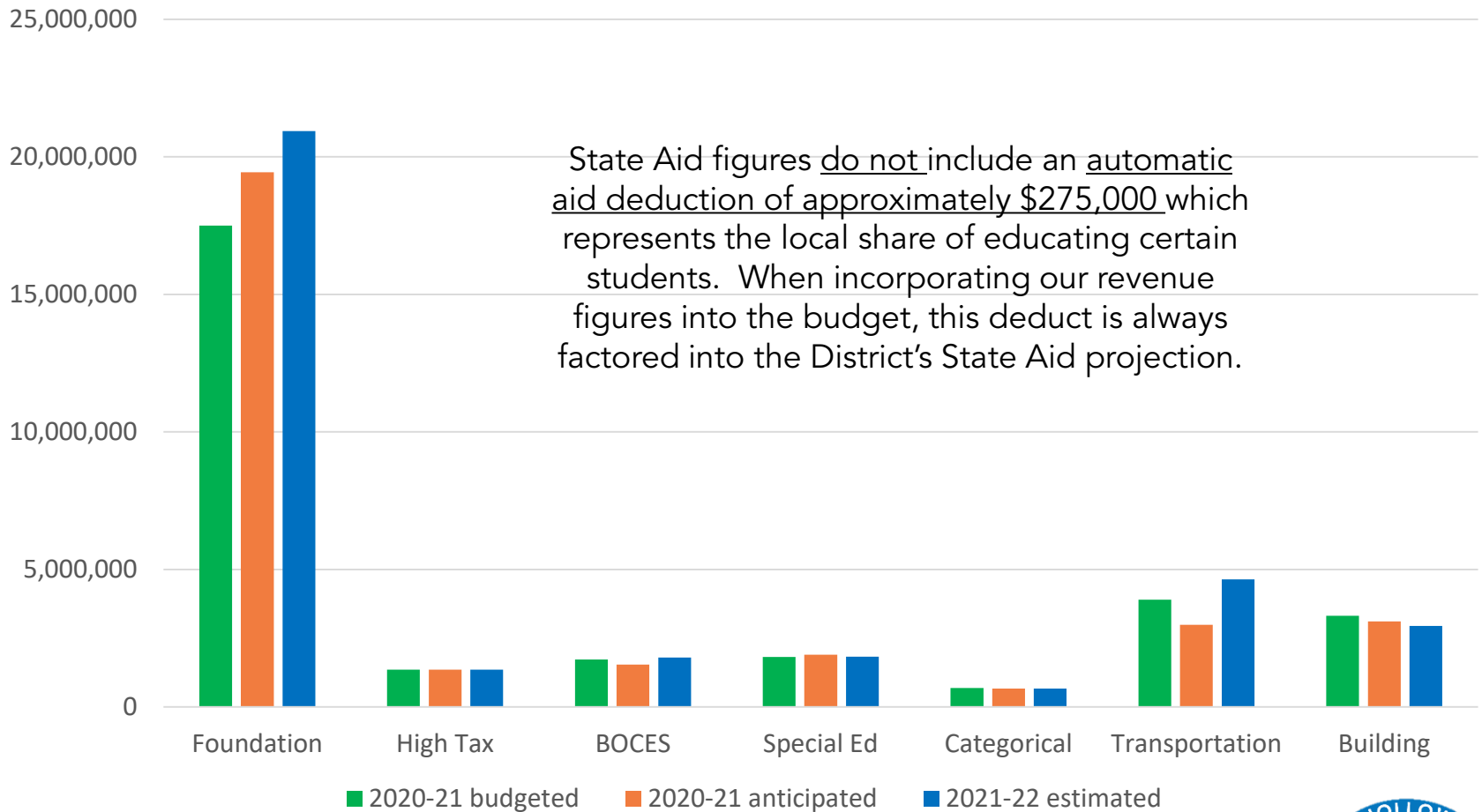
Revenues: Tax Levy (\$)



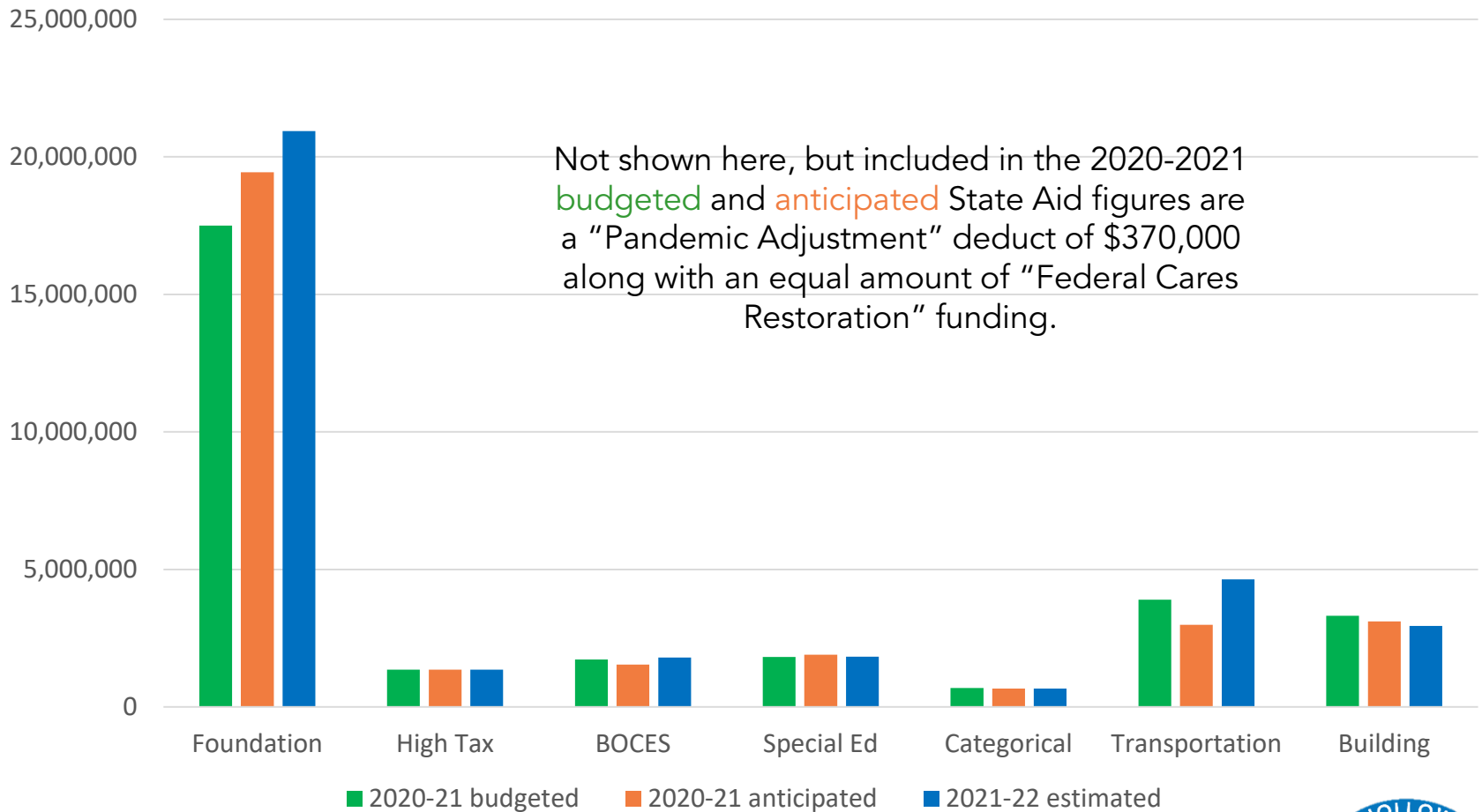
Revenues: State Aid



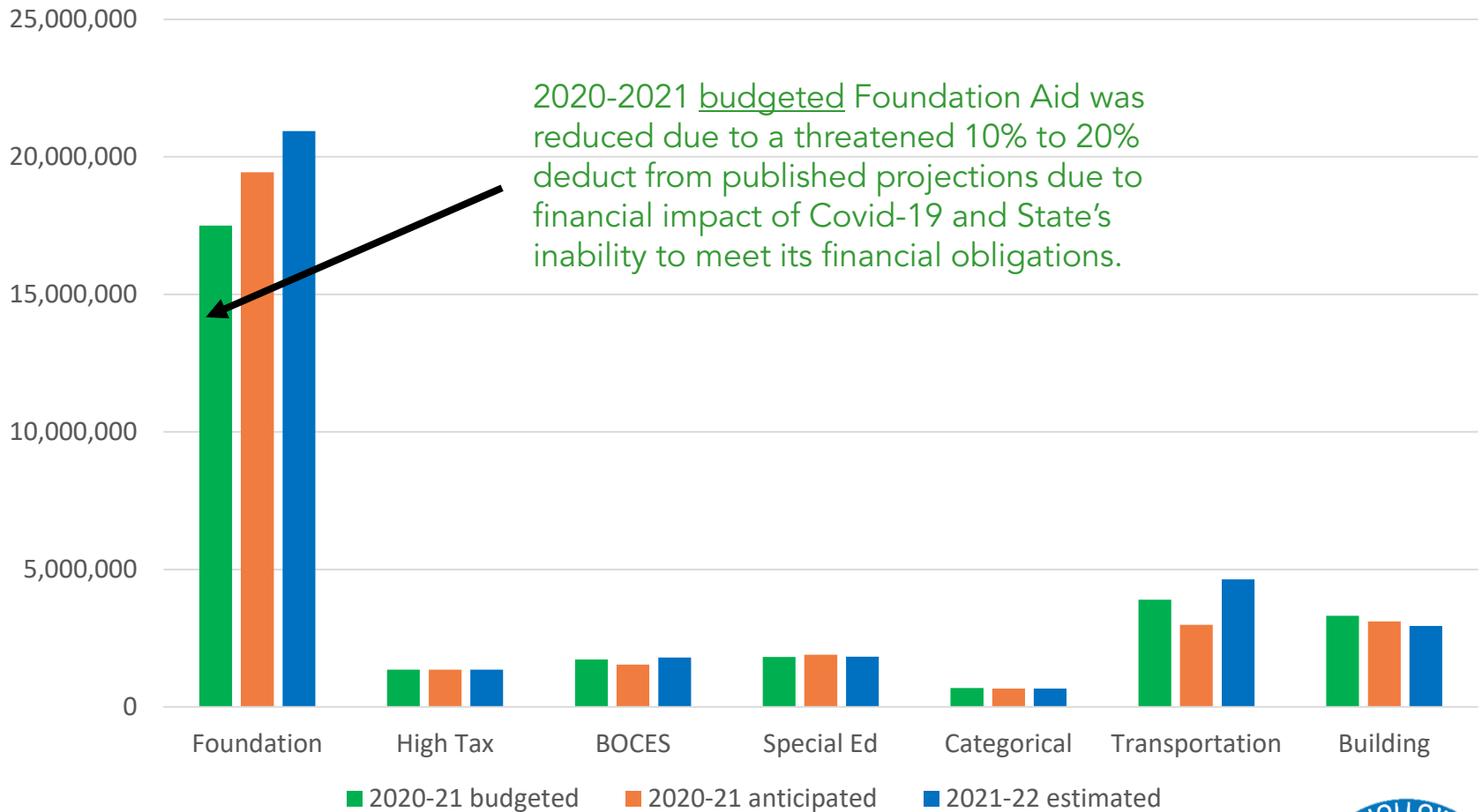
Revenues: State Aid



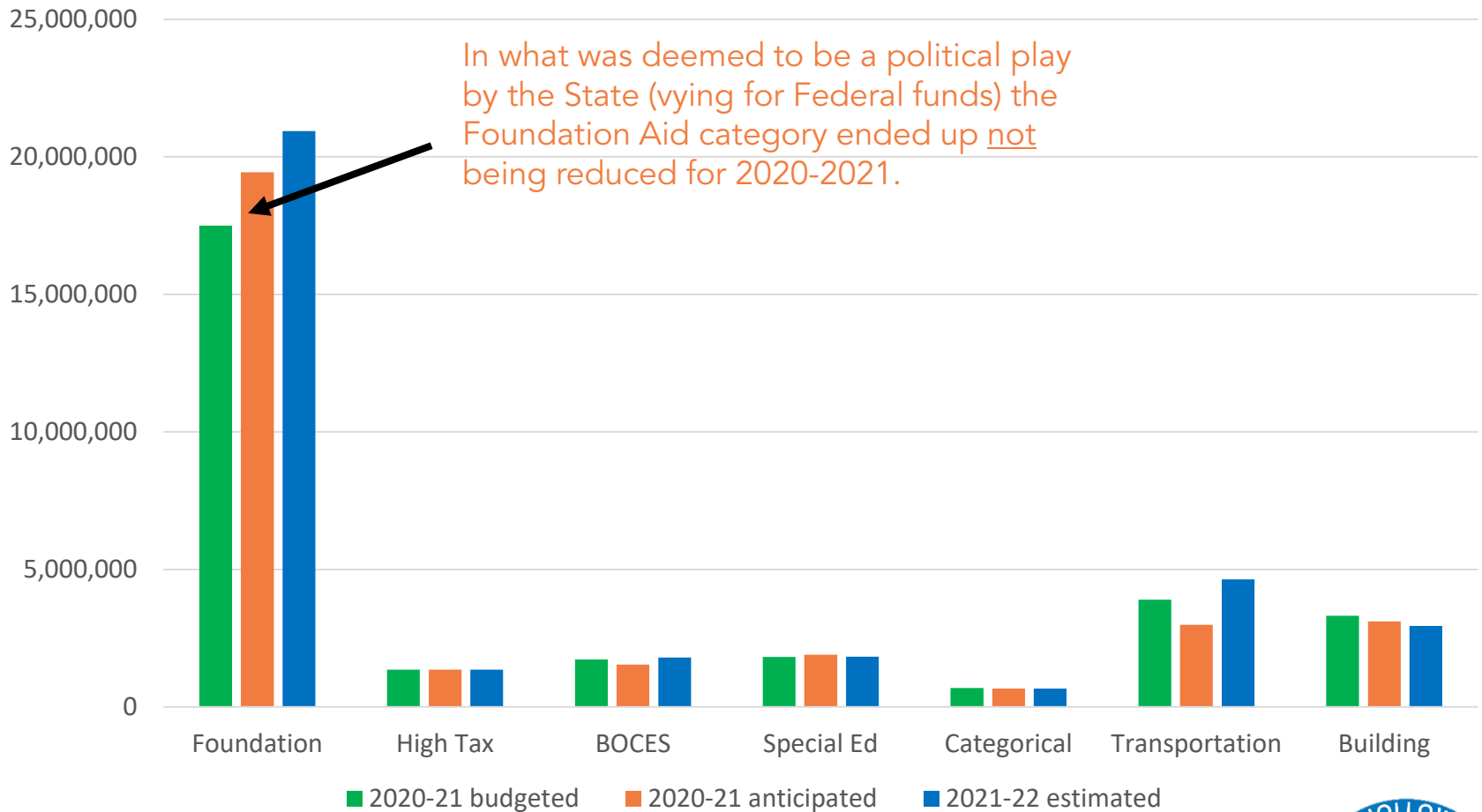
Revenues: State Aid



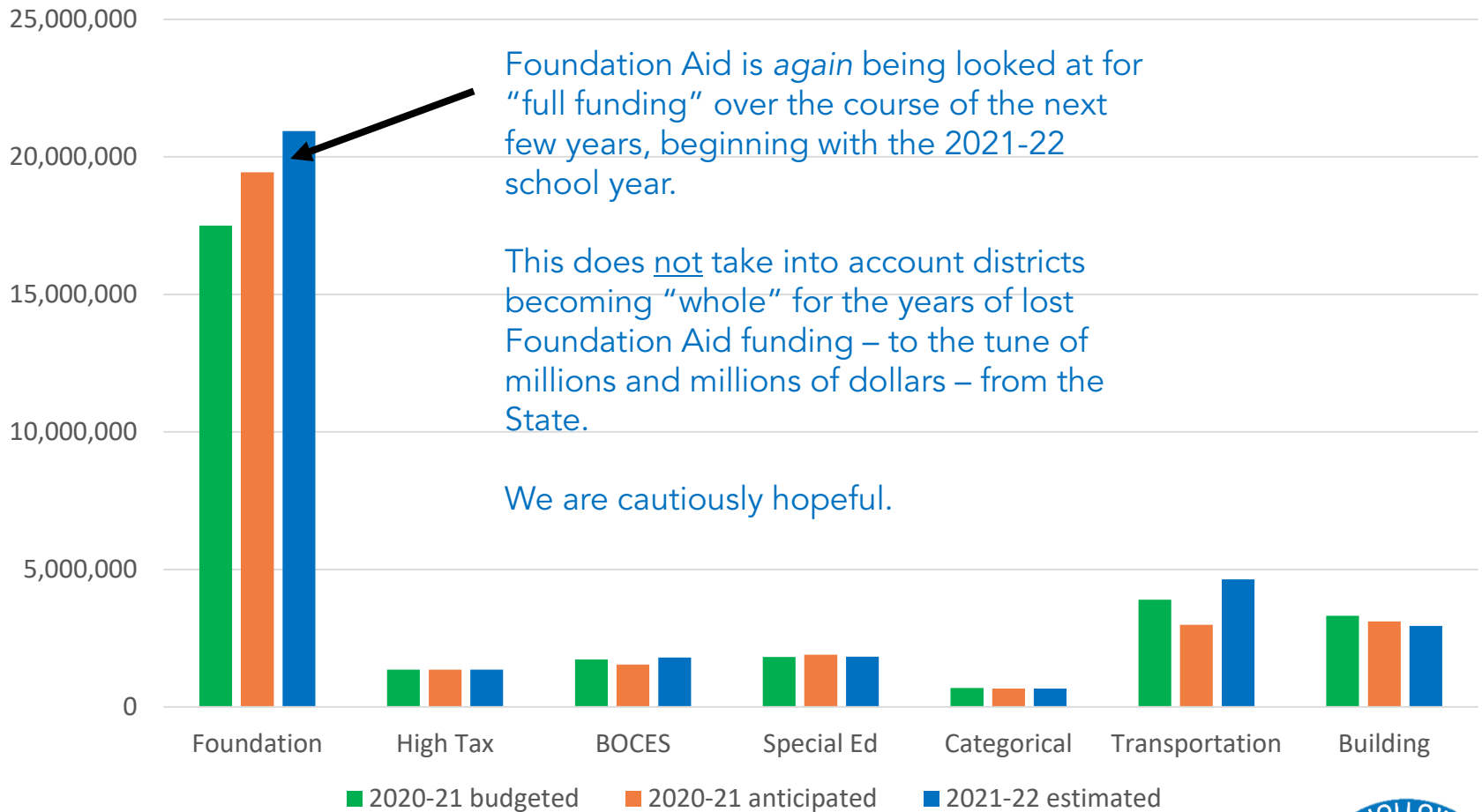
Revenues: State Aid



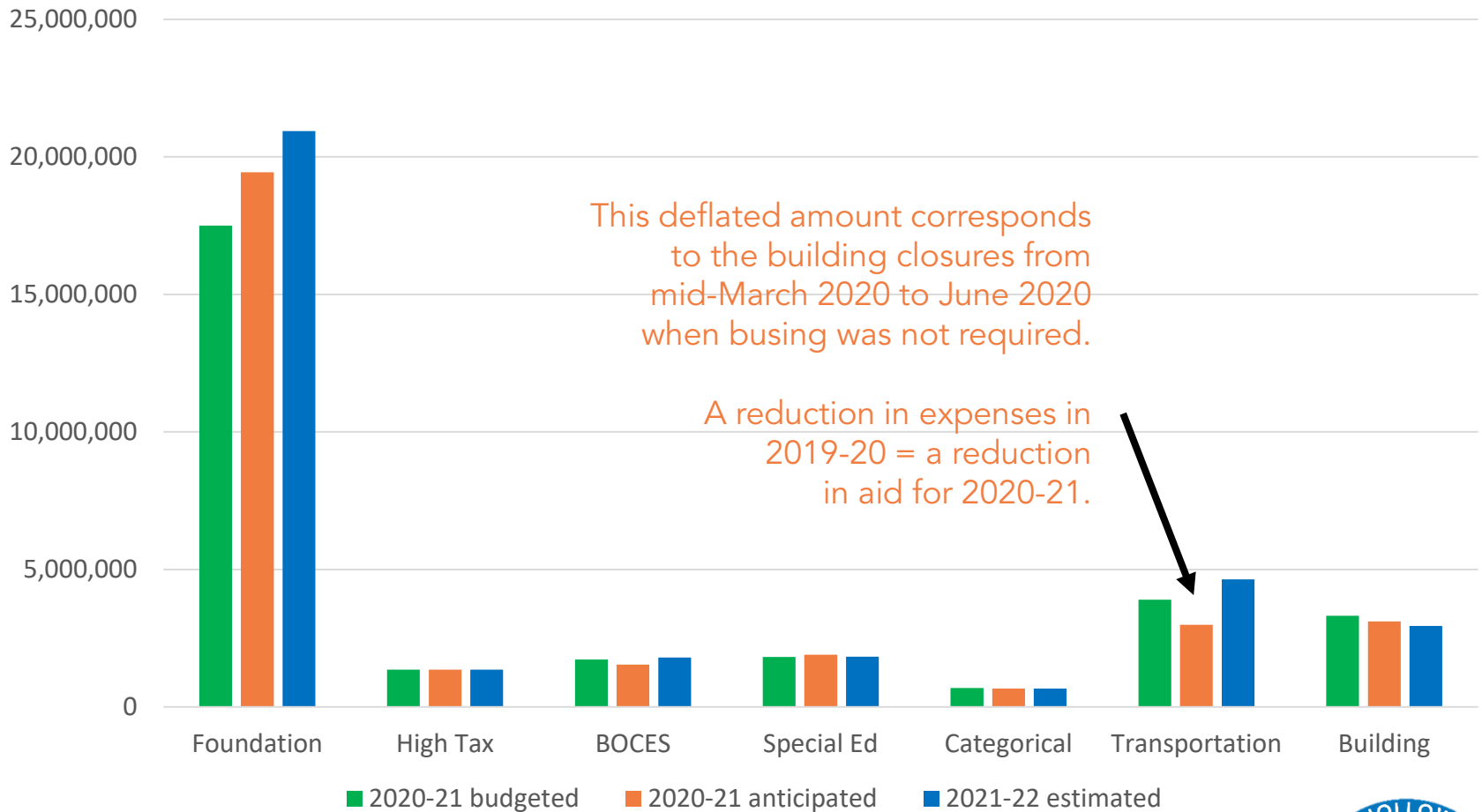
Revenues: State Aid



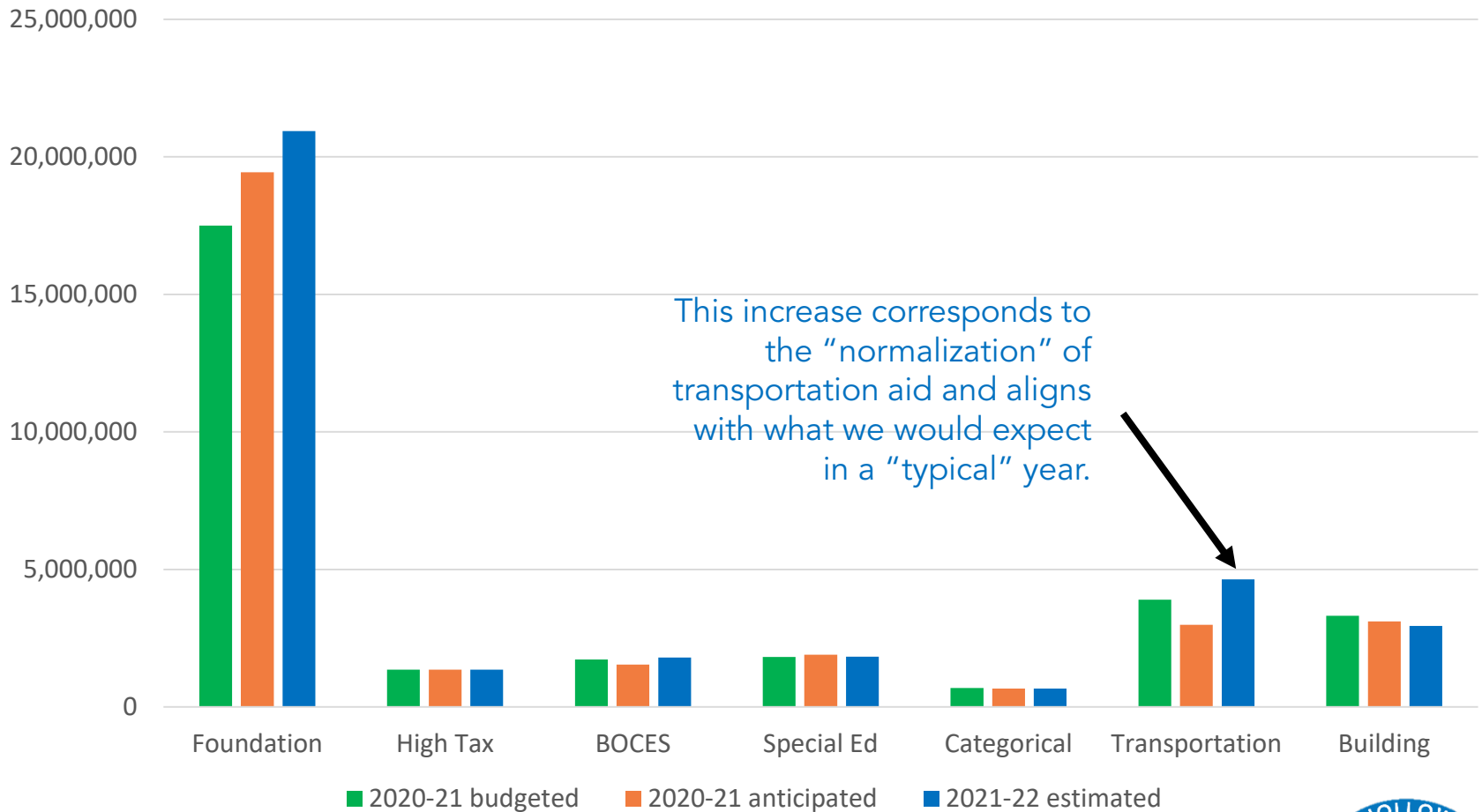
Revenues: State Aid



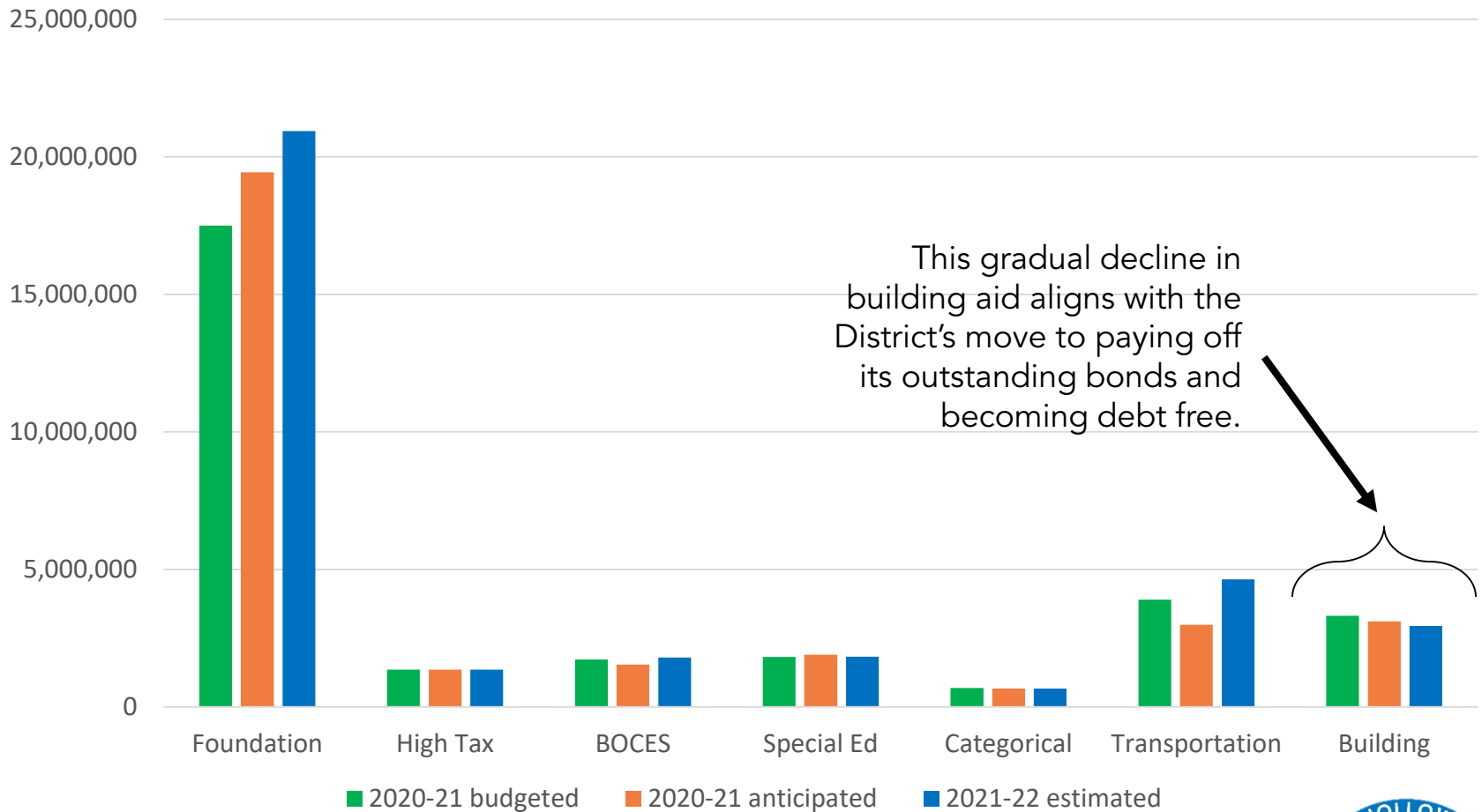
Revenues: State Aid



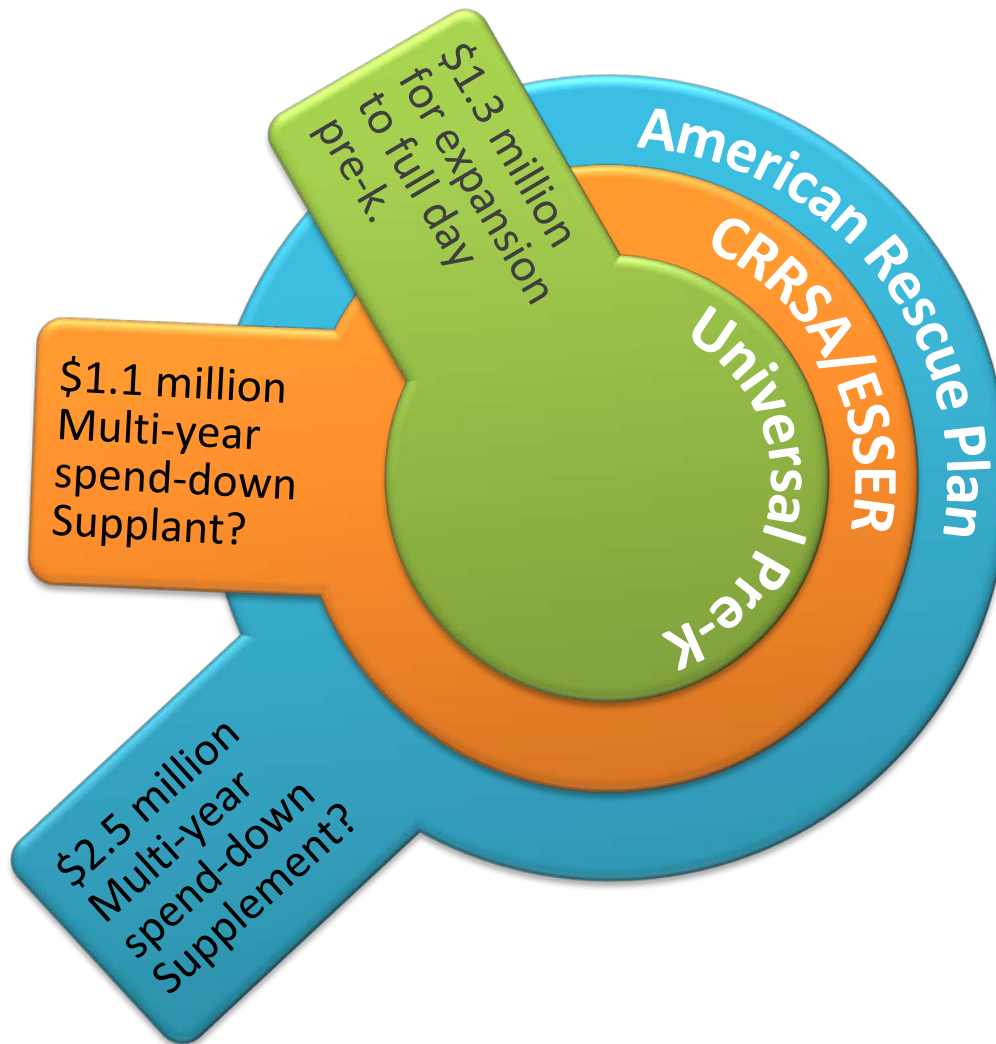
Revenues: State Aid



Revenues: State Aid



Other Revenue Considerations



CRRSA = Coronavirus Response and Relief Supplemental Appropriations Act

ESSER = Elementary and Secondary School Emergency Relief



Other Revenue Considerations

- Funds passed-through State from Federal Government
- Considered Grants-in-Aid...not general operating budget revenue
- One-time funding anticipated to be used over the course of three to four years

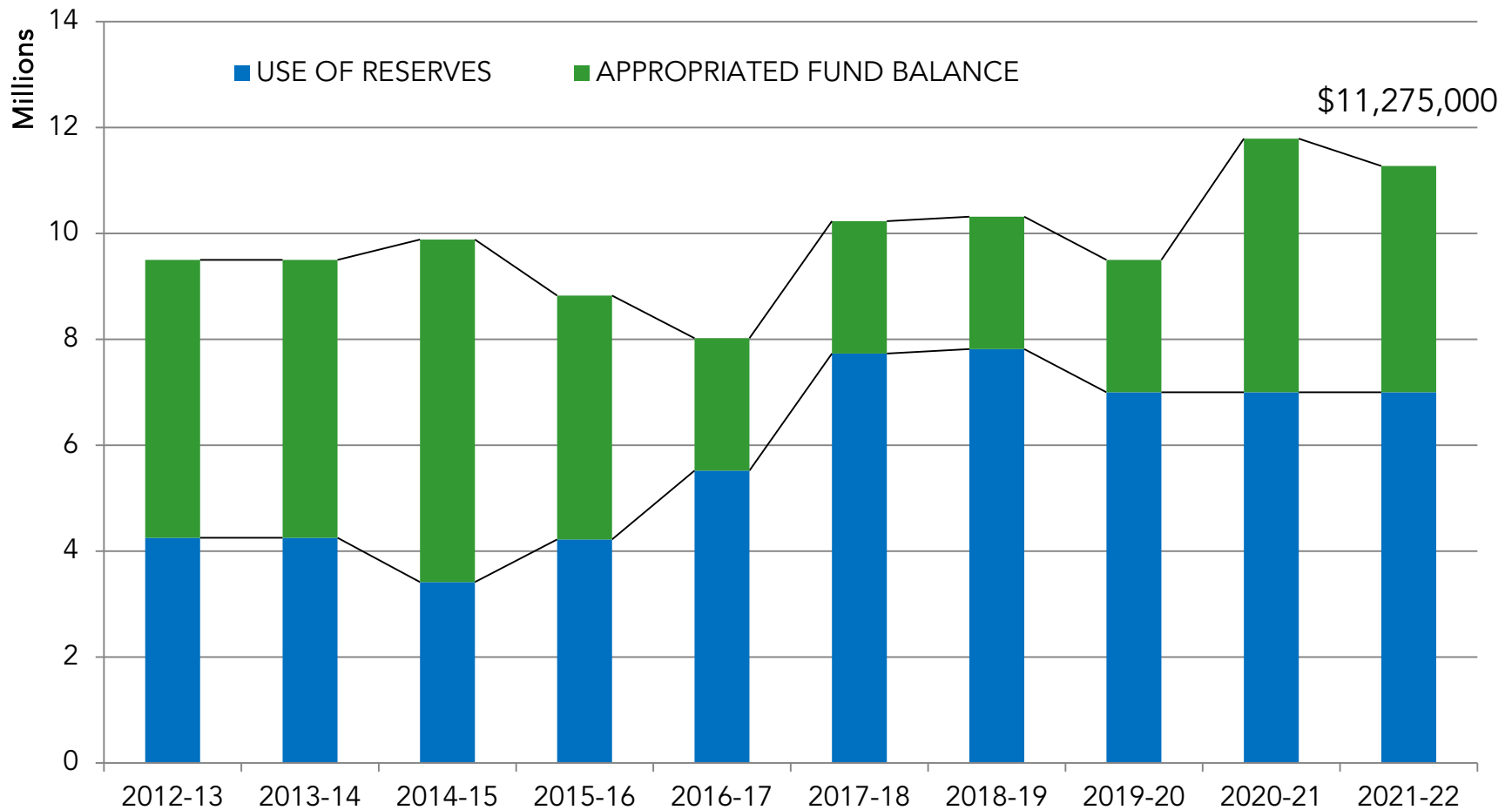


Other Revenue Considerations

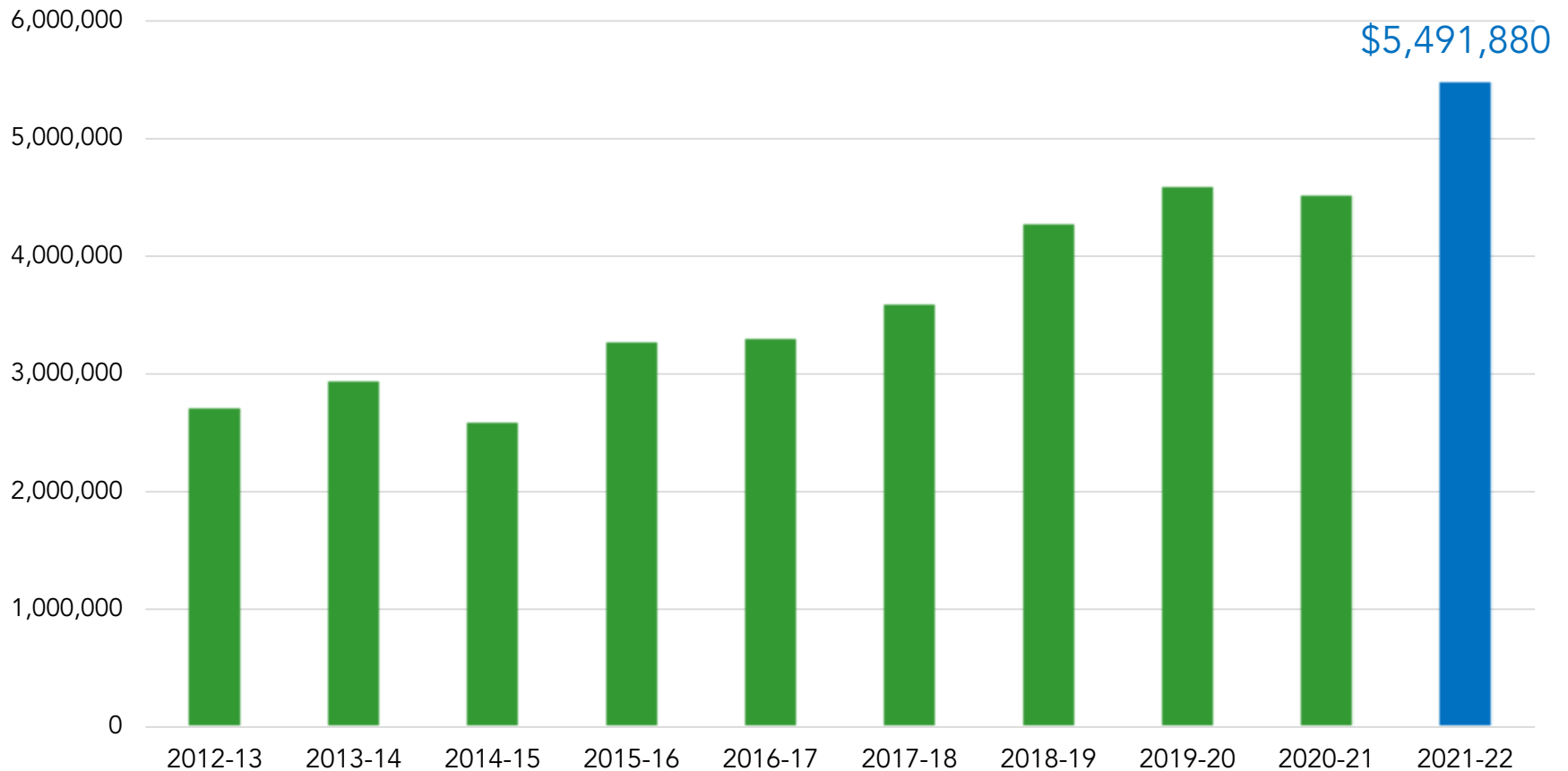
- Specific rules/regulations TBD
- General intended purposes of funds:
 - Safe return to in-person instruction
 - Address learning loss
 - Address effects of pandemic disruptions on students
 - Technology
 - Afterschool or extended day activities
 - Summer enrichment



Revenues: Reserves & Fund Balance



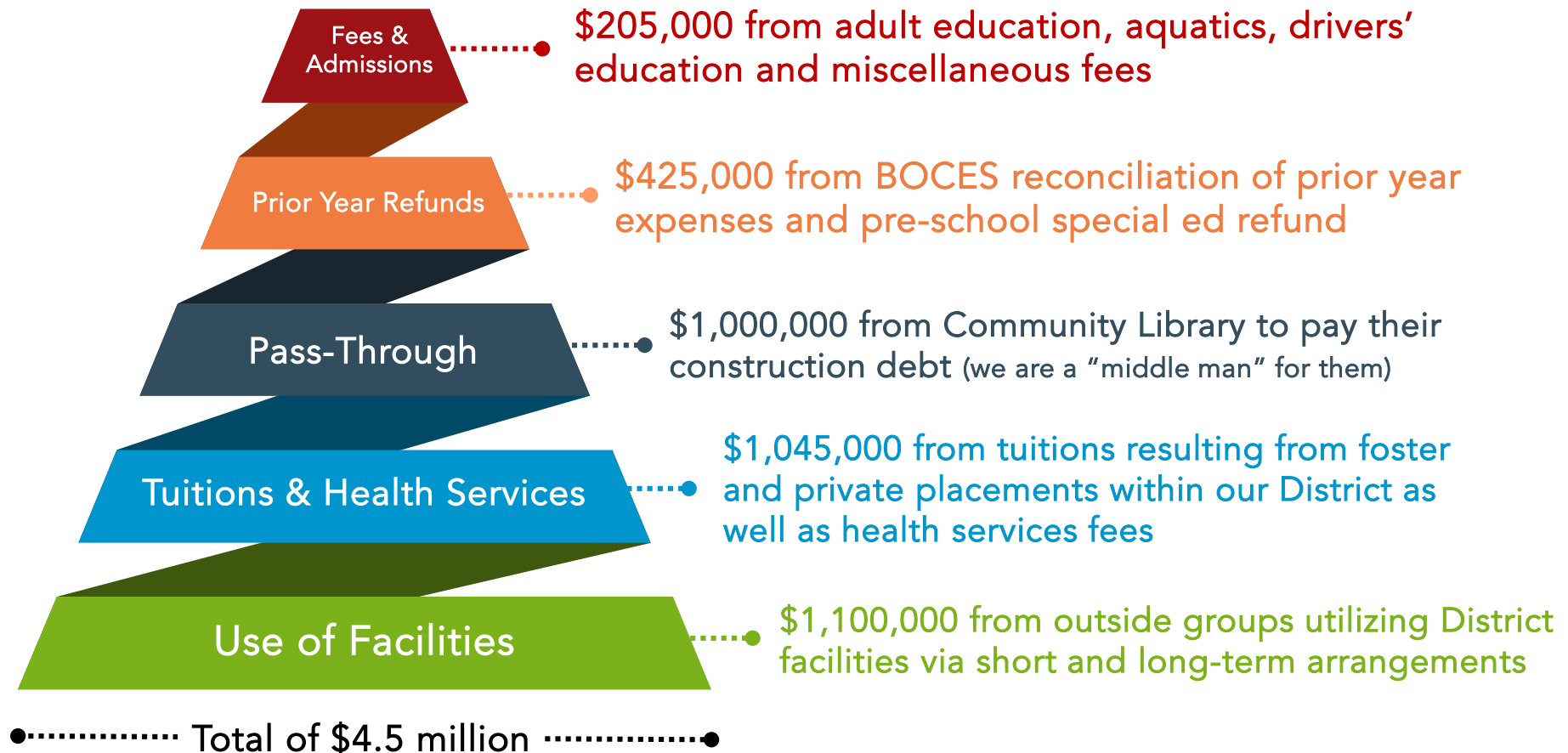
Revenues: PILOTs



2020-21 and 2021-22 figures are estimated



Revenue: Miscellaneous



2021-22 Budget Summary

TOTAL PROPOSED BUDGET

\$272,163,385

BUDGET-TO-BUDGET % INCREASE

2.85% increase
(above 2020-21)

BUDGET-TO-BUDGET \$ INCREASE

\$7,550,705
(above 2020-21)

PROPERTY TAX LEVY

\$217,026,755

1.56% increase
(as determined by formula)



The 2021-22 Budget is Ready!

The 2021-22 budget has been developed to ensure K – 12th grade program integrity for our students and to retain all that an education at Half Hollow Hills is known for.



The 2021-22 Budget is Ready!



Supporting the District's high-ranking K-12 academic program, designed to meet the individual needs of all students.



The 2021-22 Budget is Ready!



Offering our middle and high school students many opportunities to participate in sports...and compete and succeed at the local, regional and state levels.



The 2021-22 Budget is Ready!



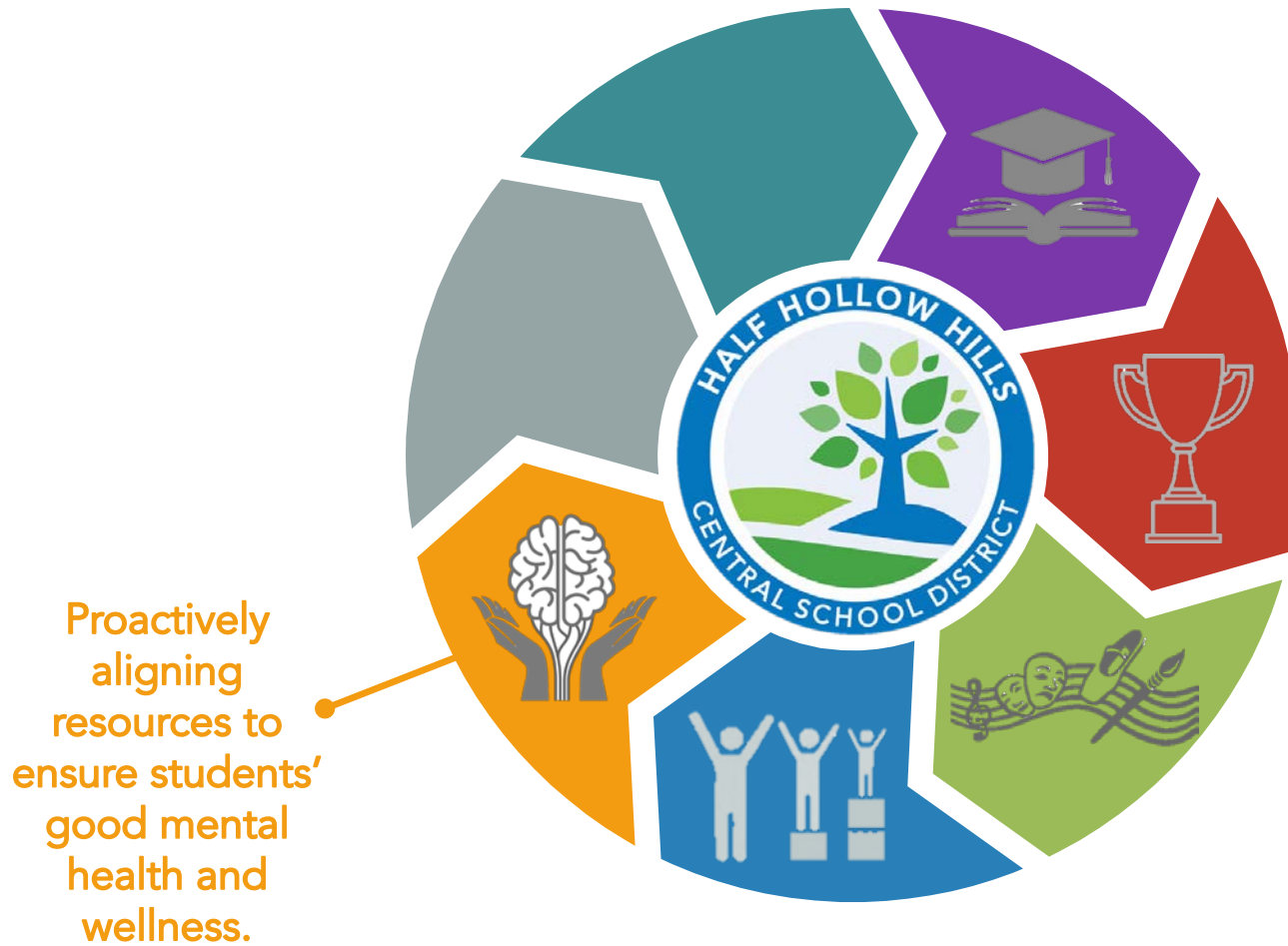
Offering our students diverse and exciting opportunities in theatre, music and art.



The 2021-22 Budget is Ready!



The 2021-22 Budget is Ready!



The 2021-22 Budget is Ready!

Class sizes which support a safe return to in-person instruction.

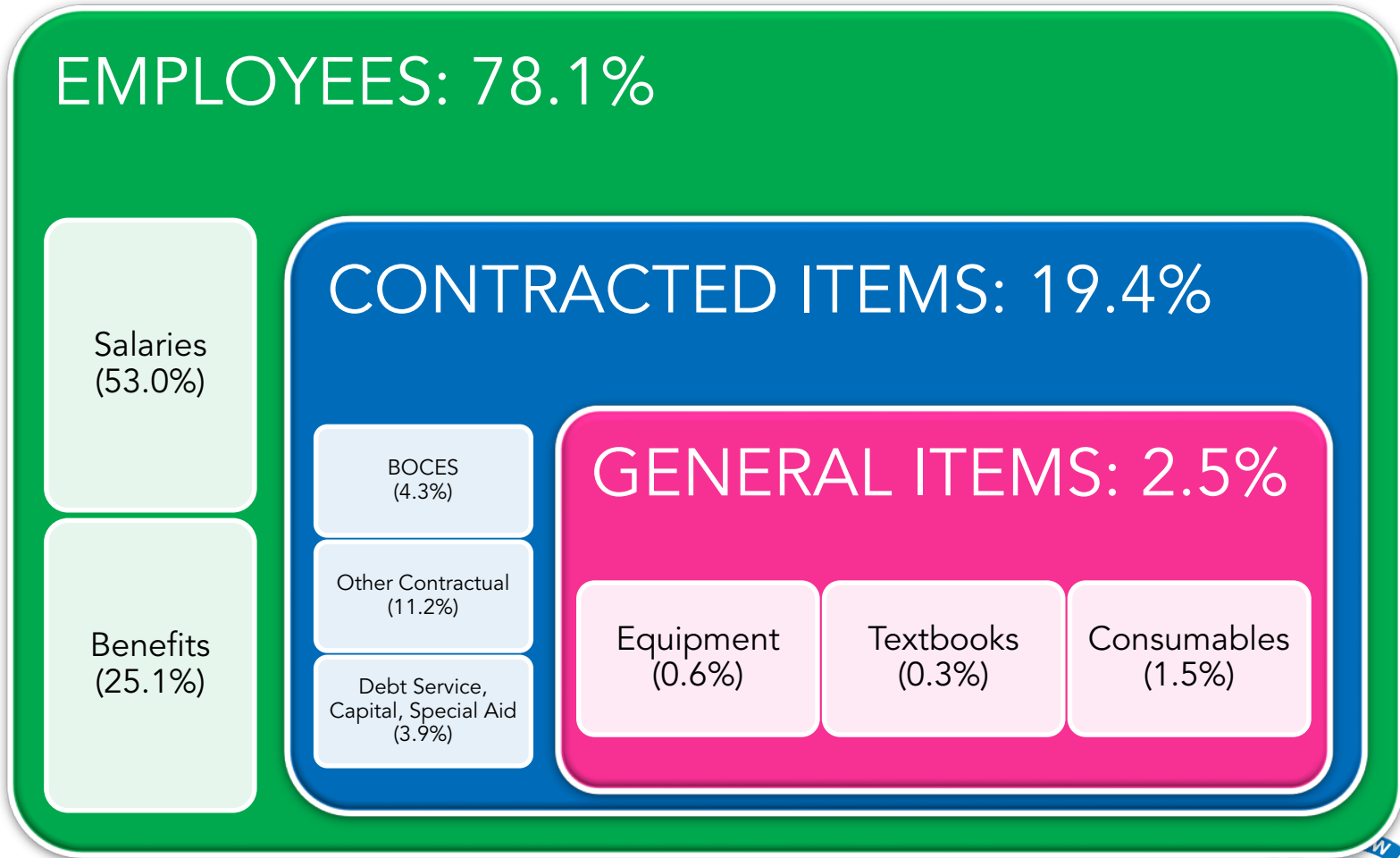


The 2021-22 Budget is Ready!

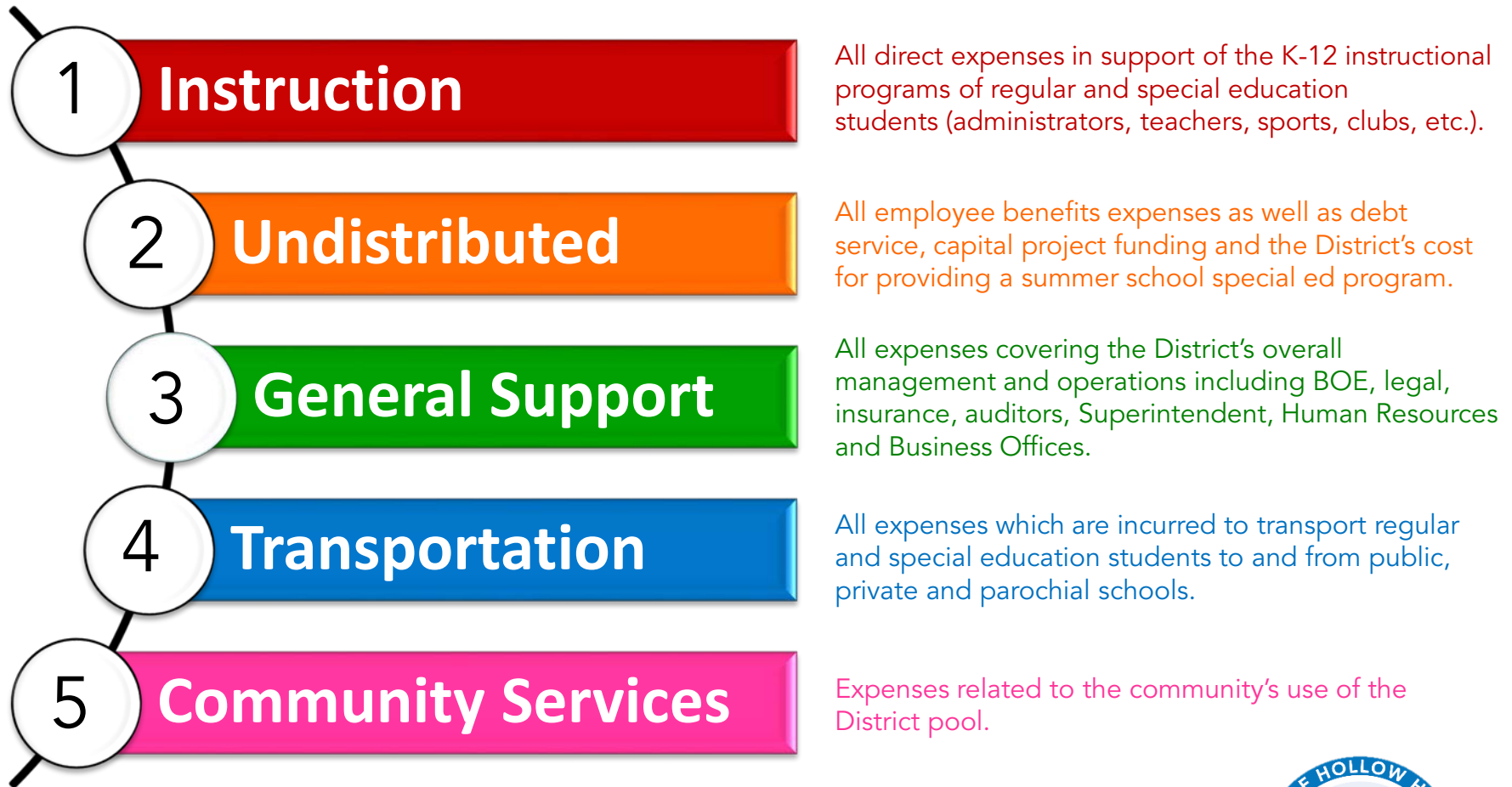
Continuation of enrichment services to ensure pathways to progress and growth for students.



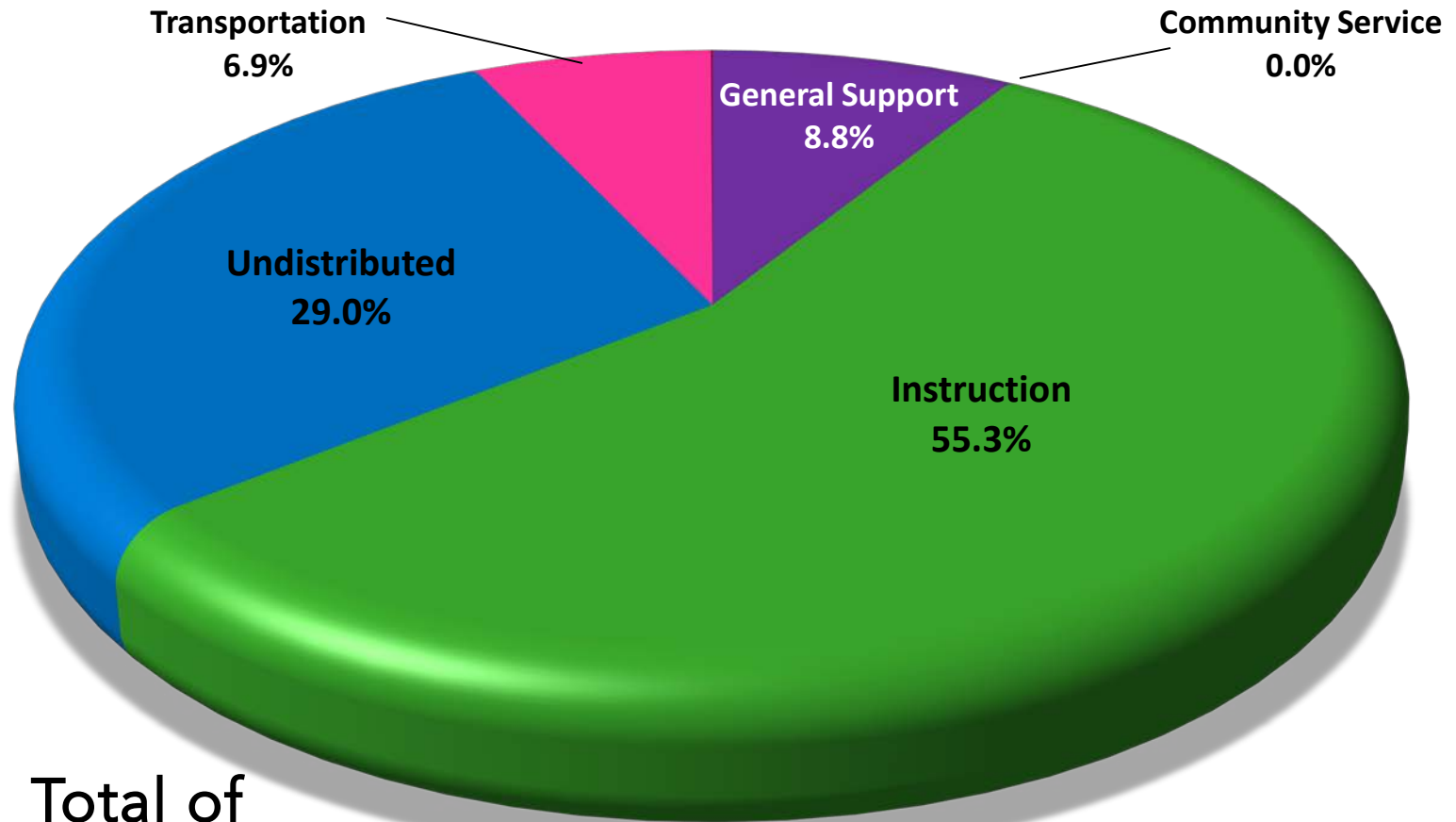
Budget Components



Budget Categories



2021-22 Expenditures



Total of
\$272.2 million



Expenditures by Category

| Budget Code | Description | 2021-22 Proposed Budget | 2020-21 Adopted Budget |
|-------------|----------------------|----------------------------|---------------------------|
| A1000's | General Support | \$23,876,020 | \$23,649,685 |
| A2000's | Instruction | \$150,520,451 | \$145,865,857 |
| A5000's | Pupil Transportation | \$18,749,311 | \$16,767,322 |
| A7000's | Community Service | \$126,400 | \$126,400 |
| A9000's | Undistributed | \$78,891,202 | \$78,203,416 |
| TOTAL | | \$272,133,385 | \$264,612,680 |



General Support Expenditures

| Budget Code | Description | 2021-22 Proposed Budget | 2020-21 Adopted Budget |
|-------------|----------------------|-------------------------|------------------------|
| A1000's | General Support | \$23,876,020 | \$23,649,685 |
| A2000's | Instruction | \$150,520,451 | \$145,865,857 |
| A5000's | Pupil Transportation | \$18,749,311 | \$16,767,322 |
| A7000's | Community Service | \$126,400 | \$126,400 |
| A9000's | Undistributed | \$78,891,202 | \$78,203,416 |

| Budget Code | Description | 2021-22 Proposed Budget | 2020-21 Adopted Budget |
|-------------|------------------------|-------------------------|------------------------|
| A1000's | Board of Education | \$161,159 | \$159,493 |
| A1240's | Central Administration | \$500,070 | \$519,274 |
| A1300's | Finance | \$1,736,607 | \$1,770,053 |
| A1400's | Staff | \$1,535,552 | \$1,523,012 |
| A1600's | Central Services | \$17,838,518 | \$17,576,703 |
| A1900's | Special Items | \$2,104,115 | \$2,101,150 |



Instructional Expenditures

| Budget Code | Description | 2021-22 Proposed Budget | 2020-21 Adopted Budget |
|-------------|----------------------|-------------------------|------------------------|
| A1000's | General Support | \$23,876,020 | \$23,649,685 |
| A2000's | Instruction | \$150,520,451 | \$145,865,857 |
| A5000's | Pupil Transportation | \$18,749,311 | \$16,767,322 |
| A7000's | Community Service | \$126,400 | \$126,400 |
| A9000's | Undistributed | \$78,891,202 | \$78,203,416 |

| Budget Code | Description | 2021-22 Proposed Budget | 2020-21 Adopted Budget |
|--------------------|---|-------------------------|------------------------|
| A2000's | Instructional Administration & Professional Development | \$9,038,974 | \$8,920,226 |
| A2100's to A2200's | Teaching – Regular School | \$123,528,150 | \$119,346,478 |
| A2300's | Teaching – Special Schools | \$303,500 | \$303,500 |
| A2600's | School Library and Instructional Technology | \$5,132,191 | \$5,099,493 |
| A2800's | Pupil Services | \$12,517,636 | \$12,196,160 |

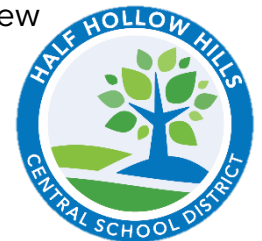


Transportation Expenditures

| Budget Code | Description | 2021-22 Proposed Budget | 2020-21 Adopted Budget |
|-------------|----------------------|-------------------------|------------------------|
| A1000's | General Support | \$23,876,020 | \$23,649,685 |
| A2000's | Instruction | \$150,520,451 | \$145,865,857 |
| A5000's | Pupil Transportation | \$18,749,311 | \$16,767,322 |
| A7000's | Community Service | \$126,400 | \$126,400 |
| A9000's | Undistributed | \$78,891,202 | \$78,203,416 |

| Budget Code | Description | 2021-22 Proposed Budget | 2020-21 Adopted Budget |
|----------------|---------------------------------------|-------------------------|------------------------|
| A5510's | District-Owned Transportation Service | \$5,312,912 | \$5,504,472 |
| A5530's | Garage Building | \$127,350 | \$141,018 |
| A5540 and 5581 | Contract Transportation | \$13,309,049 | \$11,121,832 |

The Contract Transportation appropriation reflects the projected cost of the first year of a new five year transportation contract, the total five year estimated cost of which is \$72,596,031.



Contract Transportation

2

TWO SEPARATE PROVIDERS

The Contract Transportation budget line includes a large contract with Educational Bus Transportation, Inc. and BOCES (for one-off unique busing needs).



THREE SEPARATE CONTRACTS

The District contracts out for three separate transportation services: "Home to School", "Summer School" and "Athletics / Field Trips / Extracurricular".



NO ADDITIONAL RENEWALS

In 2019-20, existing provider (EBT) indicated they were unable to financially sustain another year of renewal beyond the existing term which ends in 2020-21. As a result, the District went out to bid for transportation services.



PROSPECTIVE BIDDERS

Eight contractors requested the bid package, with only one of them – EBT – submitting a bid response.

BID PRICING & NEGOTIATIONS

The District negotiated with the low (and only) responsible bidder, achieving over a million dollars of savings from original bid prices over the term of the five-year contract.



VOTER APPROVAL

An approved budget in May means the District can engage in a multi-year contract at the lower negotiated rates.



CONTINGENCY PRICING

If voters do not approve the budget in May, the contract can only be for one year and pricing reverts back to original bid submission without any reduction.



BID AWARD AND CONTRACTS

Only after voters have indicated their support of a one-year OR multi-year contract via the vote in May will the BOE then approve the appropriate contracts.



Community Recreation Expenditures

| Budget Code | Description | 2021-22 Proposed Budget | 2020-21 Adopted Budget |
|-------------|----------------------|-------------------------|------------------------|
| A1000's | General Support | \$23,876,020 | \$23,649,685 |
| A2000's | Instruction | \$150,520,451 | \$145,865,857 |
| A5000's | Pupil Transportation | \$18,749,311 | \$16,767,322 |
| A7000's | Community Service | \$126,400 | \$126,400 |
| A9000's | Undistributed | \$78,891,202 | \$78,203,416 |

| Budget Code | Description | 2021-22 Proposed Budget | 2020-21 Adopted Budget |
|-------------|-------------------------------------|-------------------------|------------------------|
| A7140 | Community Recreation/ Natatorium | \$126,400 | \$126,400 |



Undistributed Expenditures

| Budget Code | Description | 2021-22 Proposed Budget | 2020-21 Adopted Budget |
|-------------|----------------------|-------------------------|------------------------|
| A1000's | General Support | \$23,876,020 | \$23,649,685 |
| A2000's | Instruction | \$150,520,451 | \$145,865,857 |
| A5000's | Pupil Transportation | \$18,749,311 | \$16,767,322 |
| A7000's | Community Service | \$126,400 | \$126,400 |
| A9000's | Undistributed | \$78,891,202 | \$78,203,416 |

| Budget Code | Description | 2021-22 Proposed Budget | 2020-21 Adopted Budget |
|--------------------|---------------------------------------|-------------------------|------------------------|
| A9000's | Employee Benefits | \$68,233,846 | \$65,962,500 |
| A9700's to A9900's | TAN Interest/Transfers to Other Funds | \$10,657,356 | \$12,240,916 |



Instructional Equipment

INSTRUCTIONAL
COMPUTING
\$650,000

FINE ARTS
\$63,000

SPECIAL ED,
NURSES &
SPEECH
\$27,000

GENERAL
INSTRUCTION
\$20,000

ATHLETICS
\$20,000

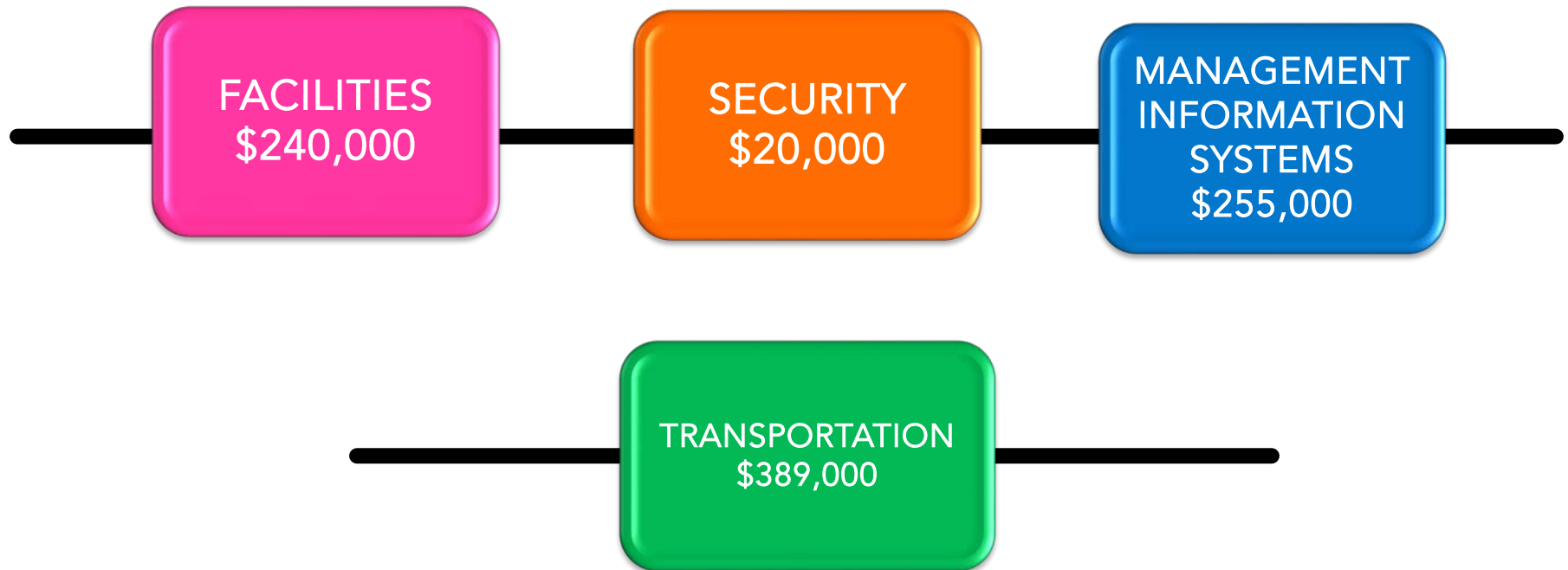
SCIENCE/TECH
\$36,000

ENGLISH
LANGUAGE ARTS
\$3,500

PHYS ED/HEALTH
\$20,000



Non-Instructional Equipment



Three-Part Budget

As required by Education Law, the budget must be presented in three components, as shown below. Further, the law prescribes which budget codes belong to which component.

Administration: Central Administration, Finance, Management Information Systems, Insurance, Legal, Instructional Supervision and Associated Employee Benefits
Programs: Instruction, Library, Special Education, Computer-Assisted Instruction, Guidance, Athletics, Co-Curricular, Transportation and Associated Employee Benefits
Capital: Maintenance and Operations, Security, Utilities, Bus Purchases, Debt Service, Capital Projects and Associated Employee Benefits

PROPOSED 2021/22 BUDGET- Three Part Format Summary

| CODE | DESCRIPTION | 2021/22 | | | TOTAL | 2020/21 | | | TOTAL |
|---------------------------|---|---------------------|----------------------|---------------------|----------------------|---------------------|----------------------|---------------------|----------------------|
| | | ADMIN. | PROGRAM | CAPITAL | | ADMIN. | PROGRAM | CAPITAL | |
| 1010 | Board of Education | 16,000 | | | 16,000 | 16,000 | | | 16,000 |
| 1060 | District Clerk | 86,499 | | | 86,499 | 86,813 | | | 86,813 |
| 1060 | District Meeting | 58,680 | | | 58,680 | 58,680 | | | 58,680 |
| 1240 | Office of Chief School Administrator | 500,070 | | | 500,070 | 519,274 | | | 519,274 |
| 1310 | Business Administration | 1,633,516 | | | 1,633,516 | 1,667,513 | | | 1,667,513 |
| 1320 | Auditing | 103,091 | | | 103,091 | 102,540 | | | 102,540 |
| 1420 | Legal Service | 329,000 | 329,000 | | 658,000 | 328,693 | 328,693 | | 657,386 |
| 1430 | Districtwide Administration | 698,824 | | | 698,824 | 688,660 | | | 688,660 |
| 1460 | Records Management | 56,474 | | | 56,474 | 55,481 | | | 55,481 |
| 1480 | Public Information & Services | 122,254 | | | 122,254 | 121,486 | | | 121,486 |
| 1620/1627 | Plant Operations, Maintenance, Grounds and Security | | | 16,393,668 | 16,393,668 | | 16,232,493 | | 16,232,493 |
| 1670 | Printing and Mailing | 231,871 | | | 231,871 | 230,727 | | | 230,727 |
| 1680 | Mgmt. of Information Systems | 1,212,979 | | | 1,212,979 | 1,113,483 | | | 1,113,483 |
| 1910 | Liability Insurance | 1,346,014 | | | 1,346,014 | 1,346,014 | | | 1,346,014 |
| 1920 | School Association Dues | 19,500 | | | 19,500 | 19,500 | | | 19,500 |
| 1981 | BOCES Change | 34,000 | | | 34,000 | 34,000 | | | 34,000 |
| 1989 | TAN Issue Expense | 34,000 | | | 34,000 | 34,000 | | | 34,000 |
| 2010 | Curriculum Development | 642,263 | | | 642,263 | 638,284 | | | 638,284 |
| 2020 | Supervision - Regular School | 8,013,458 | | | 8,013,458 | 7,910,071 | | | 7,910,071 |
| 2040 | Supervision - Adult Education | 18,785 | | | 18,785 | 18,785 | | | 18,785 |
| 2070 | Inservice Training | 364,268 | | | 364,268 | 353,084 | | | 353,084 |
| 2110 | Teaching - Regular School | 35,027,174 | | | 35,027,174 | 34,001,513 | | | 34,001,513 |
| 2112 | Teaching - Art | 3,153,151 | | | 3,153,151 | 2,974,269 | | | 2,974,269 |
| 2113 | Teaching - Bus. / Voc. Education | 876,648 | | | 876,648 | 956,922 | | | 956,922 |
| 2115 | Teaching - English Language Arts | 5,228,913 | | | 5,228,913 | 5,078,943 | | | 5,078,943 |
| 2116 | Teaching - Language other than English | 4,233,006 | | | 4,233,006 | 4,039,206 | | | 4,039,206 |
| 2117 | Teaching - Health | 894,817 | | | 894,817 | 878,730 | | | 878,730 |
| 2118 | Teaching - Physical Education | 4,027,840 | | | 4,027,840 | 3,756,663 | | | 3,756,663 |
| 2119 | Teaching - Family and Consumer Science | 482,178 | | | 482,178 | 488,709 | | | 488,709 |
| 2120 | Teaching - Technology | 868,797 | | | 868,797 | 838,475 | | | 838,475 |
| 2121 | Teaching - Math | 4,113,758 | | | 4,113,758 | 5,862,175 | | | 5,862,175 |
| 2122 | Teaching - Music | 4,173,764 | | | 4,173,764 | 4,003,802 | | | 4,003,802 |
| 2123 | Teaching - Science | 6,750,712 | | | 6,750,712 | 6,671,080 | | | 6,671,080 |
| 2124 | Teaching - Research | 216,259 | | | 216,259 | 211,424 | | | 211,424 |
| 2125 | Teaching - Social Studies | 5,741,104 | | | 5,741,104 | 5,603,648 | | | 5,603,648 |
| 2130 | Teaching - Driver Education | 145,000 | | | 145,000 | 145,000 | | | 145,000 |
| 2131 | Speech | 3,144,990 | | | 3,144,990 | 3,065,111 | | | 3,065,111 |
| 2170 | Teaching - Reading/PS/N | 2,004,411 | | | 2,004,411 | 1,891,548 | | | 1,891,548 |
| 2250 | Children with Disabilities | 937,732 | 38,766,257 | | 39,703,989 | 37,451,792 | 940,448 | | 38,392,240 |
| 2290 | Occupational Education | 773,643 | | | 773,643 | 539,220 | | | 539,220 |
| 2300 | Teaching - Special Schools | 303,500 | | | 303,500 | 303,500 | | | 303,500 |
| 2610 | School Library | 1,584,416 | | | 1,584,416 | 1,518,031 | | | 1,518,031 |
| 2630 | Computer Assisted Instruction | 3,547,775 | | | 3,547,775 | 3,581,462 | | | 3,581,462 |
| 2820 | Attendance | 123,004 | | | 123,004 | 121,225 | | | 121,225 |
| 2810 | Guidance | 3,741,460 | | | 3,741,460 | 3,613,367 | | | 3,613,367 |
| 2815 | Health Services | 2,004,789 | | | 2,004,789 | 1,980,070 | | | 1,980,070 |
| 2820 | Psychological Services | 1,787,414 | | | 1,787,414 | 1,712,261 | | | 1,712,261 |
| 2925 | Social Work Services | 405,811 | | | 405,811 | 313,340 | | | 313,340 |
| 2950 | Co-Curricular Activities | 1,833,796 | | | 1,833,796 | 1,822,998 | | | 1,822,998 |
| 2955 | Interscholastic Athletics | 2,621,360 | | | 2,621,360 | 2,634,919 | | | 2,634,919 |
| 5510 | District Owned Transportation | 4,937,912 | 375,000 | | 5,312,912 | 5,028,472 | 476,000 | | 5,504,472 |
| 5530 | Garage Building | 127,350 | | | 127,350 | 141,018 | | | 141,018 |
| 5540 | Contract Transportation | 13,207,049 | | | 13,207,049 | 11,079,832 | | | 11,079,832 |
| 5581 | Contract Transportation - BOCES | 102,000 | | | 102,000 | 102,000 | | | 102,000 |
| 7140 | Community Recreation | 126,400 | | | 126,400 | 126,400 | | | 126,400 |
| 9010 | Employee Benefits | 5,591,289 | 57,987,306 | 4,655,252 | 68,233,846 | 5,519,746 | 55,814,484 | 4,628,269 | 65,942,500 |
| 9700 | Tax Anticipation Note Interest | | 500,000 | | 500,000 | | | 800,000 | 800,000 |
| 9900 | Transfer to Other Funds - Capital, Debt Service, School Lunch & Special Aid | 1,130,000 | 9,027,356 | | 10,157,356 | 1,180,000 | 10,260,916 | | 11,440,916 |
| TOTAL: | | \$22,357,079 | \$218,855,030 | \$30,951,276 | \$272,163,385 | \$22,115,834 | \$210,099,164 | \$32,397,678 | \$264,612,676 |
| PERCENT OF BUDGET: | | 8.21% | 80.41% | 11.37% | | 8.36% | 79.40% | 12.24% | |

Refer to separate hand-out for legible version



Contingent Budget

- Contingent Budget exists when the Proposed Budget is defeated after two presentations to the voters **OR** when the Proposed Budget is defeated once and the Board of Education decides not to resubmit a budget to voters
- Under a Contingent Budget, the tax levy can be no greater than the prior year's actual tax levy
- Under a Contingent Budget, the total budget reduction needed would be approximately \$3.3 million
- All "non-contingent expenses" must be removed from a contingent budget. These expenses include:
 - Capital projects
 - Equipment
 - School bus purchases



What's to Come...

Continuation...

2021-22 school year budget development work continues with the finalization of all revenues and expenditures.

State Budget

Anticipated release of the State budget which would shed light on the final anticipated level of State Aid to be received by HHH for 2021-22.

Community Outreach

Various opportunities to meet with PTA to discuss 2021-22 proposed budget.

Budget Vote

The third Tuesday in May represents the uniform vote day for school district budgets and Board of Education trustee elections.

